

Judging (

## Judging (J) vs. Perceiving (P)

More structured (finalize decisions) or more spontaneous (keep options open).

## Judging

- Enjoy work that allows them to make decisions
- Prefer a predictable work pattern and environment
- Work towards completing their responsibilities before relaxing
- Like to maintain control of their projects

#### Perceiving

- Enjoy flexible and changing work situations
- Like to be able to respond to problems as they arise
- Are more satisfied with fewer rules and procedures
- Need to have fun in their work

## **Your Personality Profile**

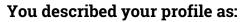
You tend to be deep, complex and creative. Your direction in life is guided by your tightly held personal values. Intrigued by original ways of looking at the world, you're inspired by innovation and creative problem solving. You are good at influencing others to embrace positive change in their own lives by gently, steadily setting an example for them. With a richly developed inner life, your intuition helps you discover meaning and new possibilities.

Initially private and reserved, you are capable of great warmth and compassion for people you know well. You make decisions carefully, taking the time to consider every consequence in full before making your choice. A person of great integrity, you remain true to your beliefs, even if it means defying other people. You value harmony and cooperation and use praise and encouragement to motivate others and win their trust.

Your obliging nature can turn to stubbornness when others disagree with your ideas and vision. You are most interested in your own unique ideas and are annoyed when they are not possible. You may not pay enough attention to details and overlook important facts. Without sufficient information, your conclusions may be flawed.

Very aware of others' feelings, you are sensitive to criticism and can be negatively affected by conflict or hostility. Because you feel so strongly about things, there's a chance you may be too resolute and judgmental. Once you've made up your mind, you may be unwilling to consider differing views.

You tend to be organized, efficient and inventive, and are responsible and respectful. You like your plans to be settled and need plenty of time to prepare for changes, so sudden diversions can be stressful. You like spending time alone and, while you may enjoy socializing with close friends, you aren't usually the one to initiate things. You're a good listener and have a talent for recognizing the deeper meaning in every experience and interaction. People are often astonished by your insights.







## Learning



#### Strengths

- Creative
- Self-directed study
- Questioning
- 🔲 Interest in theory, possibilities, complex ideas
- Conscientious, focused
- Like to read and write
- Eager to listen and learn

### Challenges

- Need space and time to reflect
- Prefer to study alone
- May procrastinate
- Need outlet for ideas
- Need to be
  - challenged
- Desire involved, responsive instructors

## Recommendations

The following recommendations are based on your results. Consider each and select the ones you think would work best for you.

#### For Learning Activities

- Naturally curious, you are driven to learn and grow. You have an intense need to understand why things work as they do. You learn best by starting out with a broad view of an issue or idea, gradually honing in on the details.
- Ask your instructor to suggest projects or further research on topics of interest to you. Do additional reading on your own to gain further knowledge.
- Find ways to use your creativity. Reading and writing provide an excellent outlet for your imagination. Use writing assignments and personal journaling to explore thoughts and ideas and express your originality. For schoolwork, be sure not to stray too far from the assignment requirements unless you've discussed it your instructor first.
- You are highly motivated to learn more about subjects for which you have a passion. For less stimulating topics, look for something personally meaningful in the material. This can make it more relevant and appealing and easier to absorb and retain.
- Don't get *too* engrossed in poring over facts and ideas. You may enjoy research and want to consider every possibility. But this could end in frustration and missed deadlines. If you're having trouble deciding when to stop researching and start writing, ask your instructor to help you narrow the focus.

#### For Learning Environments

- Seek out challenging instructors and courses that will get you thinking about different perspectives, but remain inline with your deeply held values.
- Your ideal learning space is a supportive environment where you can learn on your own or with a small group, if you choose. When you need time to study and reflect on ideas and theories, find a quiet spot away from others where you can concentrate. This might be a room at home or a peaceful location in a public place such as a library.
- □ Look for an educational setting that will support and encourage your individuality. You may also want to find a mentor a teacher or advisor whom you trust and respect to speak with about your thoughts and ideas. While you may be accustomed to having people look to you for support, it can help for you to have an outlet of your own for discussion and advice.
- Get involved in activities where you can make a difference and set your own level of involvement. For example, you could take part in student government, write articles for charities or causes that matter to you, offer one-on-one tutoring to other students, volunteer at a food bank or crisis center, or help out with literacy programs at your local library.

# **Work and Productivity**

## Strengths

- Insightful, deeply reflective
- 🔲 Organized
- Principled
- 🔲 Imaginative,
- original
- Task-oriented
- Big-picture thinker

## Recommendations

### Challenges

- Need fulfillment
- Independent, need space and time
- Too idealistic
- May stubbornly hold to values or own ideas
- May second-guess decisions
- Easily disrupted by others' needs

The following recommendations are based on your results. Consider each and select the ones you think would work best for you.

### Your Preferred Environment

- Fits with your interests and deeply held values and allows you to be proud of what you produce. You need to feel that you are doing meaningful work that makes a positive difference in people's lives.
- Provides you with the time and space to think, plan and complete your work to your own high standards. Industrious and determined, you work hard to do your best and often exceed expectations.
- Allows you to be largely autonomous, with lots of control over your tasks and projects. You work best independently or with a small, trusted group of colleagues, in a considerate, tension-free work environment.
- Is not excessively structured or focused on details. You like to be planned and organized, and you prefer an efficient work space. However, you also need the freedom to personalize your work and develop unique solutions. You want to be somewhere that values your creativity, ingenuity and ability to make sense of complex ideas.
- $\hfill\square$  Appreciates your devotion, sense of purpose and careful consideration.

#### For Growth and Development

- Use your strengths to size up a situation and create an overall plan. Fill in the key facts and goals, along with deadlines for each major step. Don't allow yourself to get mired down by unimportant details or delayed by your need for everything to be perfect. Be decisive, keep your eye on the priorities and manage your time efficiently.
- Be flexible and realistic. You may dismiss others' ideas without giving them proper consideration. Your ideas, while creative, may not always be feasible. Solicit opinions, try to be open-minded about other views and take a closer look at the facts before making decisions. You may realize that your way is not necessarily the best or only solution available.
- Learn to delegate. You're motivated to help others, but attempting to do everything yourself can lead to stress, fatigue and even anger. Take advantage of the expertise around you. Give tasks to others whose interests or skills are stronger than yours in certain areas. For example, you could hand off detail-oriented or repetitive tasks to a colleague. This can help to ensure projects are done in a timely manner and that everyone has a chance to contribute.
- Take time on your own to recharge, especially if you've been doing a lot of interacting with other people.

# Communication

# 🗑 😽 🚺 🧕

### Strengths

- 🔲 Good with words
- 🔲 Compassionate, empathetic
- Attentive listener
- 🗖 Insightful
- 🔲 Intense, meaningful interactions
- 🗖 Tactful

## Challenges

- Reserved
- Need time to reflect and react
- Sensitive, emotional
- May take things personally
- Prefer one-on-one
- interaction
- Difficulty with feedback
- 🗖 Dislike small
- talk

## Recommendations

The following recommendations are based on your results. Consider each and select the ones you think would work best for you.

### For Sending and Receiving Communication

- A good listener and deeply insightful, you have a remarkable ability to read someone's mood and understand their needs. Use your strengths to encourage others and help them find solutions to their problems. However, don't assume you know best. Their answers should come from within.
- Work on your ability to deal with difficult people and don't let your emotions get the better of you. If you feel your anger rising, take a deep breath and try to regain your composure. The worst thing you can do is react angrily. If necessary, leave the discussion and agree to revisit the issue later. Go away to compose yourself and organize your thoughts.
- You may struggle with providing constructive criticism. Understand that this is essential to help people learn and grow. You may want to write out your comments first and practice visualizing the conversation. A tactfully fashioned message can build trust and provide a more useful evaluation. Keep the wording positive, practical and concise. Make it about the issue or behavior, not the person. Show that you respect the person and are simply pointing out how they can deal with the problem.
- Similarly, if receiving feedback, recognize that it's intended to help you improve. It's not a personal attack. If you feel offended and find yourself replaying the whole episode in your head complete with emotional reaction take time to reflect. Try to set aside your emotions and consider things objectively. If the other person handled it poorly, try to forget about that too. Focus on the key point, the issue it has helped you identify, and make a plan to address it.
- You may dislike being caught off guard by spontaneous conversations. Try to be receptive when others engage you in small talk. An initial exchange of pleasantries could provide an entry into a deeper, more meaningful discussion. Be prepared with a few stock questions and responses, and practice a graceful way to exit the conversation once you've had enough.

# **Working with Others**



### Strengths

- Thoughtful
- Caring
- Lead by example
- Supportive
- Encouraging

### Challenges

- Enigmatic, a mystery to others
- Strident if values not respected
- May be sarcastic, cutting
- Dislike
- conflict
- Need solitude, introspection

## Recommendations

The following recommendations are based on your results. Consider each and select the ones you think would work best for you.

#### For Interacting with Others

- You tend to retreat and shut yourself off, especially when you have some deep thinking to do or need an emotional break after an intense period of interaction. This behavior can be baffling to others. Let people know that you need time on your own to reflect and recharge.
- While you dislike confrontation, you will vocally and vigorously defend your values. Remember that others may be equally as passionate. Try to remain professional and respectful. If you can't come to an agreement, calmly accept that you have a difference of opinion and move on.
- Air grievances before they have a chance to fester. You can head off conflicts by speaking up when you have a concern. Think about what you want to say and keep your comments objective and concise.
- Appreciate the abilities everyone brings to the team. Don't disregard people because they don't match up to your standards. Everyone has competencies that can be of use. By recognizing what they have to offer, you will come to value their input.
- Share your ideas with others early and often and back them up with hard data. Team members who lack your intuition and ability to predict outcomes may need time to consider the solution you are proposing.
- If you're in a leadership position, convey your long-term plan to the team and support them in their efforts. Hold people accountable: expect them to do their work. Acknowledge individual contributions to motivate people and maintain a good rapport. Be open-minded to everyone's ideas, encourage the exchange of constructive comments, and ensure everyone has the information and materials they need to complete their tasks.

#### For Filling a Role

- **Originator**: developing new ideas, perspectives and solutions, predicting and strategizing for what is to come, and creating a long-term vision.
- **Facilitator**: promoting goodwill, building rapport, supporting and encouraging the group in completing tasks, recognizing contributions, keeping things positive.
- Advocate: championing ideas and people, striving for balance and harmony, building consensus, looking for creative solutions that will satisfy everyone.

# **Career and Pathways**

The careers listed below are all linked to your assessment results, with the careers at the top being the best match for your profile.

### **Personality Results**

Agents and Business Managers of Artists, Performers, and Athletes	Arts, Audio/Video Technology and Communications	
Training and Development Specialists	Business Management and Administration	Ö••••
Management Analysts	Business Management and Administration	Ö••••
Chief Executives	Business Management and Administration	<b>``</b> ••••]]
Training and Development Managers	Business Management and Administration	
Human Resources Managers	Business Management and Administration	<b>Ö</b> •••••
Chief Sustainability Officers	Business Management and Administration	
Labor Relations Specialists	Business Management and Administration	
Operations Research Analysts	Business Management and Administration	<b>Ö</b> •••••
Security Management Specialists	Business Management and Administration	••••
Purchasing Managers	Business Management and Administration	
Loss Prevention Managers	Business Management and Administration	Ö••••
Business Continuity Planners	Business Management and Administration	Ö••••
Compliance Managers	Business Management and Administration	Ö••••
Security Managers	Business Management and Administration	Ö••••
Industrial Production Managers	Business Management and Administration	
Medical and Health Services Managers	Health Science	
Biomedical Engineers	Health Science	
Industrial Engineering Technologists	Manufacturing	
Purchasing Agents, Except Wholesale, Retail, and Farm Products	Manufacturing	
Manufacturing Engineering Technologists	Manufacturing	
Industrial Engineering Technicians	Manufacturing	
Aerospace Engineering and Operations Technicians	Manufacturing	



Electromechanical Engineering Technologists	Manufacturing	
Environmental Engineers	Agriculture, Food and Natural Resources	
Animal Scientists	Agriculture, Food and Natural Resources	
Water/Wastewater Engineers	Agriculture, Food and Natural Resources	
Soil and Plant Scientists	Agriculture, Food and Natural Resources	<b>€••••••</b>
Natural Sciences Managers	Agriculture, Food and Natural Resources	<b>€••••••</b>
Clinical Research Coordinators	Agriculture, Food and Natural Resources	
Food Scientists and Technologists	Agriculture, Food and Natural Resources	
Zoologists and Wildlife Biologists	Agriculture, Food and Natural Resources	
Water Resource Specialists	Agriculture, Food and Natural Resources	
Environmental Science and Protection Technicians, Including Health	Agriculture, Food and Natural Resources	
Buyers and Purchasing Agents, Farm Products	Agriculture, Food and Natural Resources	
Agricultural Engineers	Agriculture, Food and Natural Resources	
First-Line Supervisors of Aquacultural Workers	Agriculture, Food and Natural Resources	
Aquacultural Managers	Agriculture, Food and Natural Resources	
Nursery and Greenhouse Managers	Agriculture, Food and Natural Resources	
Architects, Except Landscape and Naval	Architecture and Construction	
Landscape Architects	Architecture and Construction	
Civil Engineers	Architecture and Construction	
Interior Designers	Architecture and Construction	
Cost Estimators	Architecture and Construction	
Construction Managers	Architecture and Construction	
Architectural Drafters	Architecture and Construction	
Transportation Engineers	Architecture and Construction	
Geodetic Surveyors	Architecture and Construction	
Solar Energy Installation Managers	Architecture and Construction	
First-Line Supervisors of Landscaping, Lawn Service, and Groundskeeping Workers	Architecture and Construction	★•••↓↓ ▓•••↓↓

Surveyors	Architecture and Construction	
Urban and Regional Planners	Government and Public Administration	<b>()</b>
Emergency Management Directors	Government and Public Administration	۱.
Equal Opportunity Representatives and Officers	Government and Public Administration	<b>Ö</b>
Occupational Health and Safety Specialists	Government and Public Administration	•••
Coroners	Government and Public Administration	•••
Financial Examiners	Government and Public Administration	<b>Ö</b> ••••
Regulatory Affairs Specialists	Government and Public Administration	<b>Ö</b> ••••
Statistical Assistants	Government and Public Administration	<b>Ö</b>
Environmental Compliance Inspectors	Government and Public Administration	<b>Ö</b> ••••
Government Property Inspectors and Investigators	Government and Public Administration	•••
Tax Examiners and Collectors, and Revenue Agents	Government and Public Administration	<b>()</b>
Postmasters and Mail Superintendents	Government and Public Administration	
Eligibility Interviewers, Government Programs	Government and Public Administration	<b>Ö</b>
Bioinformatics Technicians	Government and Public Administration	<b>Ö</b>
Licensing Examiners and Inspectors	Government and Public Administration	
Mental Health Counselors	Human Services	
Clergy	Human Services	
School Psychologists	Human Services	
Clinical Psychologists	Human Services	
Industrial-Organizational Psychologists	Human Services	
Neuropsychologists and Clinical Neuropsychologists	Human Services	
Mental Health and Substance Abuse Social Workers	Human Services	
Social and Community Service Managers	Human Services	
Substance Abuse and Behavioral Disorder Counselors	Human Services	
Rehabilitation Counselors	Human Services	
Community Health Workers	Human Services	
Health Educators	Human Services	
Child, Family, and School Social Workers	Human Services	

Counseling Psychologists	Human Services	
Directors, Religious Activities and Education	Human Services	
Arbitrators, Mediators, and Conciliators	Law, Public Safety, Corrections and Security	<b>Ö</b> ••]]
Judges, Magistrate Judges, and Magistrates	Law, Public Safety, Corrections and Security	
Lawyers	Law, Public Safety, Corrections and Security	<b>Ö</b> •• <b>••</b>
Probation Officers and Correctional Treatment Specialists	Law, Public Safety, Corrections and Security	<b>Ö</b>
Administrative Law Judges, Adjudicators, and Hearing Officers	Law, Public Safety, Corrections and Security	
Intelligence Analysts	Law, Public Safety, Corrections and Security	
Emergency Medical Technicians and Paramedics	Law, Public Safety, Corrections and Security	<b>Ö</b> •• <b>1</b>
First-Line Supervisors of Police and Detectives	Law, Public Safety, Corrections and Security	
Judicial Law Clerks	Law, Public Safety, Corrections and Security	
Police Detectives	Law, Public Safety, Corrections and Security	
Forensic Science Technicians	Law, Public Safety, Corrections and Security	<b>Ö</b>
Paralegals and Legal Assistants	Law, Public Safety, Corrections and Security	<b>Ö</b> ••• <b>•</b>
Criminal Investigators and Special Agents	Law, Public Safety, Corrections and Security	<b>Ö</b>
Private Detectives and Investigators	Law, Public Safety, Corrections and Security	<b>Ö</b>
First-Line Supervisors of Correctional Officers	Law, Public Safety, Corrections and Security	
Sales Managers	Marketing	
First-Line Supervisors of Non-Retail Sales Workers	Marketing	
Market Research Analysts and Marketing Specialists	Marketing	
Public Relations and Fundraising Managers	Marketing	
Public Relations Specialists	Marketing	
Marketing Managers	Marketing	
Advertising and Promotions Managers	Marketing	
Property, Real Estate, and Community Association Managers	Marketing	<b>Ö</b> ••• <b>•</b>
Sales Engineers	Marketing	
Real Estate Brokers	Marketing	

Sales Representatives, Wholesale and Manufacturing, Technical and Scientific Products	Marketing	
Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products	Marketing	
Advertising Sales Agents	Marketing	
Real Estate Sales Agents	Marketing	
Energy Brokers	Marketing	
Logistics Engineers	Transportation, Distribution and Logistics	★••••
Logistics Analysts	Transportation, Distribution and Logistics	€••••
Logisticians	Transportation, Distribution and Logistics	€••••
Logistics Managers	Transportation, Distribution and Logistics	
Transportation Managers	Transportation, Distribution and Logistics	
Storage and Distribution Managers	Transportation, Distribution and Logistics	
Air Traffic Controllers	Transportation, Distribution and Logistics	
Airfield Operations Specialists	Transportation, Distribution and Logistics	
Recycling Coordinators	Transportation, Distribution and Logistics	
First-Line Supervisors of Helpers, Laborers, and Material Movers, Hand	Transportation, Distribution and Logistics	
Dispatchers, Except Police, Fire, and Ambulance	Transportation, Distribution and Logistics	